



North Carolina Department of Public Safety

Adult Correction and Juvenile Justice

Roy Cooper, Governor
Casandra Skinner Hoekstra, Interim Secretary

Timothy D. Moose, Chief Deputy Secretary
William L. Lassiter, Deputy Secretary

MEMORANDUM

TO: Chairs of House Appropriations Committee on Justice and Public Safety
Chairs of Senate Appropriations Committee on Justice and Public Safety
Fiscal Research Division

FROM: Casandra Skinner Hoekstra, Interim Secretary
Timothy D. Moose, Chief Deputy Secretary
William Lassiter, Deputy Secretary for Juvenile Justice

RE: Limit Use of Community Program Funds

DATE: October 1, 2021

As pursuant to S.L. 2017-57, 16D.1 (c) The Department of Public Safety shall submit an electronic report by October 1 of each year of the 2017-2019 fiscal biennium on all expenditures made in the preceding fiscal year from the miscellaneous contract line in Fund Code 1230 to the chairs of the House of Representatives Appropriations Committee on Justice and Public Safety and the Senate Appropriations Committee on Justice and Public Safety and the Fiscal Research Division. The report shall include all of the following: an itemized list of the contracts that have been executed, the amount of each contract, the date the contract was executed, the purpose of the contract, the number of juveniles that will be served and the manner in which they will be served, the amount of money transferred to the Juvenile Crime Prevention Council fund, and an itemized list of grants allocated from the funds transferred to the Juvenile Crime Prevention Council fund.

Please find the Limit Use of Community Program Funds Report attached.

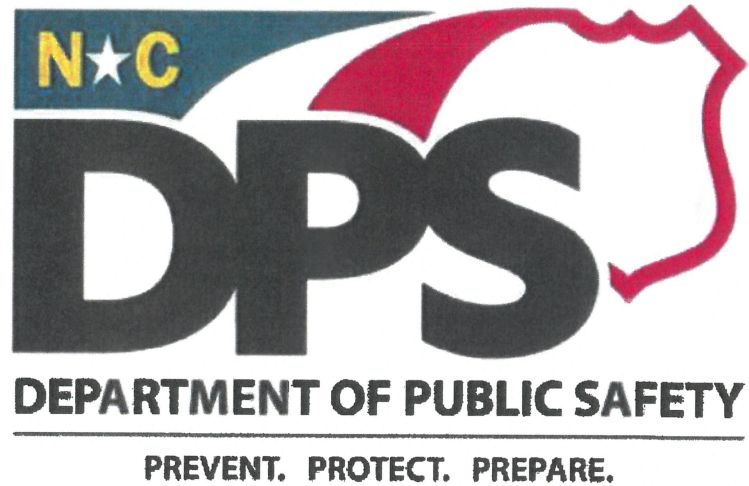
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**Limit Use of Community Programs Funds
(Miscellaneous Contract Fund Report)
Submitted October 1, 2021**

**Juvenile Community Programs Miscellaneous Contract Fund Report
Session Law 2017-57, 16D.1.(c)**

Submitted by:
North Carolina Department of Public Safety
Division of Adult Correction and Juvenile Justice

JUVENILE COMMUNITY PROGRAMS

Table 1: Residential Contractual Services

Service Provider	Purpose of Contract	¹ Contract Execution and Contract Renewal Date	FY 2021-2022 Budgeted Contract Amount	Service Capacity	² Number of Youth to be Served Annually
<p>Eckerd Youth Alternatives</p>	<p>The Eckerd Boys Academy at Boomer and the Eckerd Boys Academy at Candor are intensive short-term juvenile residential services designed to provide a complete rehabilitative experience in 4-6 months for Level II adjudicated male youth between the ages of 13-17. The programs provide evidence-based programming including Cognitive Behavioral Therapy, life-skills development, restorative justice principles, and have a certified private school on campus to provide age-appropriate education services. Staff-secure residential services are delivered at two of the former wilderness camps sites in Candor and Boomer, and soon, at a third site in Yanceyville, NC.</p> <p>Through a Contract Amendment, a third boys' short-term residential site was added in Caswell County with the capacity of 40 beds with a projected official opening date of January 1, 2022.</p> <p>Average length of stay is 161 days.</p>	<p>Contract Execution: October 1, 2020.</p> <p><i>Contract Renewal: September 30, 2023.</i></p>	<p>\$10,661,864</p>	<p>Maximum bed capacity for FY 2021-2022 is 80 for the two original boys short term sites.</p> <p>The maximum bed capacity for FY 2021-2022 will increase to 120 part-way through the fiscal year.</p>	<p>181</p>

¹Contract execution date is the original date services began with DPS. The renewal date signifies the continuation of services through a contract renewal process wherein the Department exercises its option to annually renew the contract until the request for proposal, competitive bid process.

² Number of youth to be served computation consists of prior fiscal year terminations, length of stay and maximum bed capacity. Thus, a decrease or increase in the projection is contingent upon prior fiscal year data.

³ Caswell site capacity not included in the FY 21-22 number to served based on length of time considered it will take for the site to get to full capacity after projected January 1, 2022 opening date.

⁴ Forsyth Site Number of Youth to be Served Annually is projected based on a typical year length of stay projection rather than the 57 days reflected in the pilot year of the program impacted by COVID-19

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2021-2022 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p>Eckerd Youth Alternatives</p>	<p>The Eckerd Girls Academy at Kerr Lake is a short-term staff-secure residential service designed to provide a complete rehabilitative experience in 4-6 months for Level II adjudicated female youth. Youth receive Cognitive Behavioral Therapy and the site provides assessments, individualized services, life-skills, and recreation, and has a certified private school on campus to provide age appropriate education services. The site is located in Manson, NC. Client/staff interactions are based on a trauma informed care approach and are directed toward engaging all clients in a collective process of healing, social growth, and behavior change that benefits youth, their families, and communities.</p>	<p>Contract Executed: September 1, 2020 Contract Renewal: August 31, 2023</p>	<p>\$2,106,561</p>	<p>Maximum bed capacity for FY 2021-2022 is 20.</p>	<p>60</p>
<p>Methodist Home for Children, Inc.</p>	<p>Average length of stay is 121 days. The Craven Transitional Living Home, located in New Bern, NC, is a 6-to-12-month residential program that serves as a stepdown out-of-home placement for male youth transitioning from a youth development center. Youth acquire academic and vocational skills needed to live independently. During their stay, youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.</p>	<p>Contract Ends: September 30, 2021 Currently there is a Contract Extension under review to extend the contract end to December 31, 2021 to allow for appropriate bidding of the contract. Contract bidding processes have been impacted by the COVID-19 pandemic.</p>	<p>\$550,000</p>	<p>Maximum bed capacity for FY 2021-2022 is 6.</p>	<p>12</p>
	<p>Average length of stay is 182 days.</p>				

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2021-2022 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p>Methodist Home for Children, Inc.</p>	<p>The North Hills Transitional Living Home, located in Raleigh, NC, is a 6-to-12-month residential program that serves as a stepdown placement for female youth transitioning from a youth development center and residential care programs.</p> <p>Youth acquire academic and vocational skills needed to live independently. During their stay, youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.</p> <p>Average length of stay is 118 days.</p>	<p>Contract Executed: March 31, 2019</p> <p><i>Next contract renewal is March 31, 2022</i></p>	<p>\$450,000</p>	<p>Maximum bed capacity for FY 2021-2022 is 5.</p>	<p>15</p>
<p>Methodist Home for Children, Inc.</p>	<p>The Forsyth Transitional Living Home, located in Winston-Salem, NC, is a 6-to-12-month residential program that serves as a stepdown out-of-home placement for male youth transitioning from a youth development center.</p> <p>Youth acquire academic and vocational skills needed to live independently. During their stay youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.</p> <p>Average length of stay is 57* days.</p> <p>*First year of operation for this program was greatly impacted by the unprecedented COVID-19 pandemic.</p>	<p>Contract Executed: February 1, 2020 via amendment to the North Hills Transitional Living Home Contract</p> <p><i>Next Contract Renewal is March 31, 2022</i></p>	<p>\$625,920</p>	<p>Maximum bed capacity for FY 2021-2022 is 6.</p>	<p>12⁴</p>

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2021-2022 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p>Methodist Home for Children, Inc.</p>	<p>The Insight Juvenile Crisis and Assessment Center (JCAC) is located on the campus of CA Dillon Youth Center in Bumer, NC. Youth served represent multiple districts within the Central and Eastern regions of the state. The program provides residential crisis and assessment for youth who require a temporary out-of-home placement to stabilize behaviors and assessment services to determine and recommend effective intervention services.</p> <p>Average length of stay is 31 days.</p> <p>The Bridges Juvenile Crisis and Assessment Center (JCAC) was formerly known as the Forsyth County Youth Detention Center and is located in Winston-Salem, NC. The program serves the Piedmont region and surrounding counties as needed. The program provides residential crisis care and assessment for youth who require a temporary out of home placement to stabilize behaviors and assessment services to determine and recommend effective intervention services.</p> <p>Average length of stay is 26 days.</p>	<p>Contract End: April 23, 2022</p>	<p>\$3,275,114</p> <p>Both service sites are covered in one contract</p>	<p>Maximum bed capacity for FY 2021-2022 is 14.</p> <p>Maximum bed capacity for FY 2021-2022 is 12.</p>	<p>166</p> <p>171</p>

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2021-2022 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p>Methodist Home for Children, Inc.</p>	<p>The Western Area Multi-Purpose Juvenile Crisis and Assessment Center (JCAC) is located in Asheville, NC. Their blended model provides crisis and assessment services to youth in the Western region of the state. The program also provides secure care placements as needed for juveniles.</p> <p>Average length of stay is 22 days.</p>	<p>Contract Executed: July 12, 2021</p>	<p>\$900,000</p>	<p>Maximum bed capacity for FY 2021-2022 is 9.</p> <p>This is a blended model consisting of 5 crisis and assessment beds and 4 secure placement beds.</p> <p>The General Assembly allocated \$500,000 for the Buncombe Multipurpose Group Home. An additional \$400,000 of Level II funds are designated to support this programming model.</p>	<p>149</p>

JUVENILE COMMUNITY PROGRAMS

Table 2: Non-Residential Contractual Services

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2021-2022 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p>AMikids North Carolina Family Services, Inc.</p>	<p>AMikids North Carolina Family Services, Inc. provides Functional Family Therapy (FFT) to all 100 counties. FFT is a short-term, strength and family-based prevention and intervention program for high-risk youth that focuses on assessment and intervention to address risk and protective factors within and outside of the family environment that impacts the youth's adaptive development.</p> <p>Average length of stay is 130 days.</p>	<p>Contract Executed: October 1, 2020</p> <p><i>Contract Renewal:</i> <i>September 30, 2023</i></p>	<p>\$2,877,570</p>	<p>Maximum capacity for FY 2021-2022 on any given day is 190 juveniles for FFT service delivery.</p> <p>FFT therapists provide services in five regional area offices to all 100 counties in the state.</p>	<p>534</p>

JUVENILE COMMUNITY PROGRAMS

Table 3: Multi-Purpose Juvenile Home Contractual

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2021-2022 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p>Methodist Home for Children, Inc.</p>	<p>There are five (5) Multi-Purpose Juvenile Group Homes that serve as a secure non-institutional alternative to a youth development center and secure detention.</p> <p>Each home, located in Chowan, Hertford, Wayne, Robeson, and Macon counties, has a bed capacity of eight (8). These sites provide the Department's Model of Care therapeutic treatment model. The model addresses anti-social behaviors by implementing an individualized social and life skills curriculum. The homes primarily serve court-ordered, Level II youth in the judicial districts.</p> <p>Average length of stay is 167 days.</p>	<p>Contract End: September 30, 2021</p> <p><i>Currently there is a Contract Extension under review to extend the contract end to December 31, 2021 to allow for appropriate bidding of the contract. Contract bidding processes have been impacted by the COVID-19 pandemic.</i></p>	<p>\$3,248,120</p>	<p>Maximum bed capacity for FY 2021-2022 is 40.</p>	<p>88</p>

JUVENILE COMMUNITY PROGRAMS

Table 4: Intensive Intervention Services

Fiscal Host County	Counties Served	Sponsoring Agency	Primary Service	Contract Execution	FY 2021-2022 Budgeted Contract Amount	Number of Youth to be Served Annually
Western Region						
Burke	Burke, Caldwell, Chatham, Cleveland, Gaston, Lincoln	Barium Springs Home for Children	Parent/Family Skill Building	July 1, 2021	\$100,000	12
Haywood	Cherokee, Clay, Graham, Haywood, Jackson, Macon, Swain	HIGHTS, Inc	Home-Based Family Counseling	July 1, 2021	\$89,343	15
Yadkin	Ashe, Alleghany, Wilkes, Yadkin	Children's Center of Surry Inc.	Family Counseling	July 1, 2021	\$149,911	24
Piedmont Region						
Iredell	District 22A&B (Alexander, Iredell, Davie, Davidson), District 26 (Mecklenburg), District 19A&C (Rowan, Cabarrus), District 27A&B (Gaston, Lincoln, Cleveland), District 21 (Forsyth), District 30 (Cherokee, Clay, Graham, Macon, Swain, Jackson, Haywood), District 23 (Ashe Alleghany, Wilkes, Yadkin), District 24 (Watanga, Avery, Mitchell, Madison, Yancey), District 20 (Stanly, Union), District 25 (Catawba)	Barium Springs Home for Children	2 Components: <u>Sexual Offender Evaluation (CESH)</u> Treatment Alternatives for Sexualized Kids (TASK)	July 1, 2021	\$718,408	30 30
	A total of 29 Counties Across the Piedmont and Western Regions					

JUVENILE COMMUNITY PROGRAMS

Fiscal Host County	Counties Served	Sponsoring Agency	Primary Service	Contract Execution	FY 2021-2022 Budgeted Contract Amount	Number of Youth to be Served Annually
Rockingham	Rockingham, Surry, Stokes	Rockingham County Youth Services Fresh Start	Family Counseling	July 1, 2021	\$91,219	24
Davidson	Davidson	Family Services of Davidson County Inc.	Mentoring	July 1, 2021	\$90,716	15
Richmond	Anson, Richmond, Stanley, Montgomery	Life Connections of the Carolina's, Inc.	Mentoring	July 1, 2021	\$51,964	15
Randolph	Cabarrus, Montgomery, Moore, Randolph and Rowan	Family Centered Treatment Foundation, Inc.	Home-Based Family Counseling Temporary Foster Care	July 1, 2021	\$84,850	$\frac{18}{18}$
Union	Union and Multi-Judicial Districts/Counties	Methodist Home for Children	2 Components: Multipurpose Juvenile Home Transitional Living Component	July 1, 2021	\$761,434	$\frac{14}{4}$
Mecklenburg	Mecklenburg	Mecklenburg County	Vocational Skills Juvenile Re-Entry Services	July 1, 2021	\$65,566	50
Mecklenburg	Mecklenburg	Youth Development Initiative (YDI)	Vocational Skills YDI Vocational & Career Development Academy	July 1, 2021	\$53,051	22
Central Region						
Cumberland	Cumberland	Cumberland County Communicare Inc.	Family Counseling	July 1, 2021	\$145,000	50
Wake	Wake	Haven House, Inc.	Experiential Skill Building	July 1, 2021	\$150,000	25
Wake	Wake	Haven House, Inc.	Interpersonal Skill Building	July 1, 2021	\$151,320	40

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Fiscal Host County	Counties Served	Sponsoring Agency	Primary Service	Contract Execution	FY 2021-2022 Budgeted Contract Amount	Number of Youth to be Served Annually
Durham	Durham	Exchange Clubs' Child Abuse Prevention Center	Home-Based Family Counseling	July 1, 2021	\$58,130	9
Granville	Granville, Franklin, and Vance	Youth Villages, Inc.	Assessments Family Counseling	July 1, 2021	\$103,883	$\frac{40}{6}$
Eastern Region						
Lenoir	Lenoir, Wayne, and Greene	Prevention and Treatment Center of Lenoir County	Experiential Skill Building	July 1, 2021	\$95,000	30
Nash	Nash, Edgecombe, and Wilson	Methodist Home for Children	Specialized Foster Care	July 1, 2021	\$74,564	5
New Hanover	New Hanover	NHC Community Justice Services, Youth Empowerment Services	Restitution/Community Service	July 1, 2021	\$42,000	35
New Hanover	New Hanover, Pender	Coastal Horizons Center, Inc. Family Preservation	Sexual Offender Treatment Home Based Family Counseling	July 1, 2021	\$95,550	$\frac{16}{15}$
Onslow	Duplin, Jones, and Onslow	Onslow County Government (DSS) Youth Services	Individual Counseling	July 1, 2021	\$115,043	15
Wayne	Wayne	Methodist Home for Children	Home Based Family Counseling	July 1, 2021	\$88,247	10

JUVENILE COMMUNITY PROGRAMS

Table 5: Summary of Contractual Services

Contract Type	FY 2021-2022 Contract Total
Residential Services	\$18,569,459
Non-Residential Services	\$2,877,570
Intensive Intervention Services	\$3,375,199
Multi-Purpose Juvenile Homes	\$3,248,120
RTA Project-Eastern Area Crisis and Assessment Center	\$1,200,000
Future Community Programs Section Projects	\$1,002,246
Total:	\$30,272,594

Additional Comments

- In FY 2021-2022, contractual funds support fifteen (15) short-term residential sites, one (1) community-based contractual program (FFT) that serves all 100 counties, and twenty-two (22) Intensive Intervention Services. Collectively the **FY 2021-2022 Contractual funds are expected to serve approximately 1,976 youth.**
- The Juvenile Community Programs Section recognizes that the number of youth served in FY 2021-2022 was impacted by the reduction in the utilization of services caused by the COVID-19 pandemic. Additionally, the residential program capacity for certain programs was impacted by COVID-19 outbreaks.
- In FY 2020-2021 and into FY 2021-2022, Juvenile Community Programs continued its partnership with the Treatment and Assessment for Sexualized Kids (TASK) program. This program covers 29 counties in the Piedmont and Western Regions of North Carolina and provides access to services for a vulnerable population of youth in need of specialized service for their behaviors. Juvenile Justice continues to be a flagship agency in this braided funding approach to programming by laying the groundwork for infrastructure which allows access to services in rural counties and thereby facilitates the ability for Managed Care Organizations (MCOs) to recognize the TASK service and fund access for youth in those counties that are covered under Medicaid funding.

JUVENILE COMMUNITY PROGRAMS

- The Juvenile Community Programs Section continues to collaborate with DPS Central Engineering to renovate the Green Cottage on the Lenoir Youth Development Center Campus identified as the future site of The Eastern Area Crisis and Assessment Center located in Kinston, NC.
- The Juvenile Community Programs Section works closely with the Court Services and Facility Operations sections of Juvenile Justice to develop effective and age-appropriate programs to positively impact our targeted populations. Potential Community Programs Future Projects include additional Juvenile Group Homes, prevention services for vulnerable juveniles, and enhancements to existing contracted services that help to ensure safety.