




Roy Cooper, Governor

Todd Ishee, Secretary

**MEMORANDUM**

**TO:** Joint Legislative Oversight Committee on Justice and Public Safety  
**FROM:** Todd E. Ishee, Secretary   
**RE:** Report on Remote Work Policies and Participation  
**DATE:** March 20, 2024

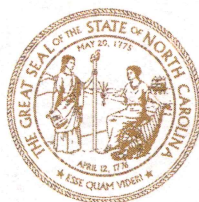
*Pursuant to S.L. 2023-134, section 19A.4.(c), The Department of Adult Correction shall report all of the following to the Joint Legislative Oversight Committee on Justice and Public Safety no later than March 1, 2024, and March 1, 2025: (1) The remote work policy currently in place for its employees. (2) Any remote work policy previously in place for its employees that was not a part of the most recent report required by this subsection. (3) The total number of employees utilizing its remote work policy. (4) The total number of employees utilizing its remote work policy, delineated by division, section, and any other organizational category.*

The report contains the following information:

- Attachment A, the remote work policy currently in place
- Attachment B, the remote work policy previously in place
- Attachment C, the total number of employees utilizing the remote work policy delineated by division and section

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**FROM THE OFFICE OF:**  
Todd Ishee  
Secretary  
Telephone: 919-733-2126

<http://dac.nc.gov>



<b>Policy Name:</b>	Telework
<b>Policy Number:</b>	DAC-HR-700-02
<b>Division:</b>	Administration – Human Resources
<b>Originally Issued:</b>	April 19, 2021
<b>Supersedes:</b>	January 1, 2023
<b>Effective:</b>	February 12, 2024

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***Department of Adult Correction***  
***Policy and Procedure***

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I. PURPOSE

The purpose of this policy is to set forth the authority and establish procedures and responsibilities for the consistent management of a telework program within the North Carolina Department of Adult Correction (DAC).

II. APPLICABILITY

This policy applies to all DAC Divisions.

III. DEFINITIONS

A. Agency Worksite

The primary or official location designated by the department where an employee is expected to perform their regular duties. This location could be a traditional office or any other specified official place of work.

B. Alternate Work Location

A worksite other than an agency worksite; it can include an employee's place of residence or satellite office where official State business is performed.

C. Confidential Information

Information that is not a public record pursuant to [North Carolina Public Records law](#), to include personally identifiable information.

D. Division-level Telework Plan

Specifies how one or more sections within a single Division will implement telework arrangements in accordance with this policy and the North Carolina Office of State Human Resources (OSHR) Teleworking Program policy. These plans may also include memorandum, policy, and procedure formats.

E. Duty Station

The employee's designated onsite agency worksite.

## F. Employee

For the purpose of this policy, employee refers to full-time or part-time permanent employees, probationary employees, time-limited employees, and temporary employees.

## G. Field/Home-Based Employee

Employees that are required by the agency to work outside the agency worksite based on the service they provide or the nature of their work. The work of field/home-based employees is mostly performed by traveling to various locations within a region or working from home. Field/Home-based employees are not considered teleworkers and are not covered by this policy, but are covered by the [DAC-HR-700-03 Field/Home-Based Employees](#) policy.

## H. Full-time Telework

A type of telework in which an employee works from an alternate work location on all workdays, except those occasional days when required to report to a physical location, including the duty station, or other approved sites, for meetings, training or other onsite duties, or as directed by a manager.

## I. Occasional or Sporadic Teleworking

A work arrangement in which an employee teleworks as needed, such as in the event of adverse weather, and is not on a regular or recurring basis.

## J. Out-of-State Telework Assessment

An assessment of the impact out-of-state telework will have on the Department or applicable Division.

## K. Part-time Telework

A type of hybrid telework arrangement in which an employee works from an alternate work location less than a full-time basis but on a recurring schedule.

## L. Telework/teleworking

1. A flexible work arrangement in which managers direct or permit employees to perform their job duties away from their duty station in accordance with their same performance expectations, adherence to workplace policies and professional standards, and other approved or agreed upon terms.
2. It does not include field/home-based employees, occasional or sporadic teleworking, or work performed at a temporary worksite for a limited duration.

## M. Telework Agreement

A written agreement required for all employees teleworking regularly that details the terms and conditions by which an employee is allowed to engage in teleworking.

## N. Telework Coordinator

An employee assigned the responsibility to collect and maintain telework agreements and serves as a telework point of contact within their Division or Section.

## O. Work Schedule

The employee's regular recurring hours of work at the agency worksite and/or an alternate work location as approved by their supervisor.

## IV. POLICY

- A. It is the policy of DAC to allow employees to telework in accordance with the [NC OSHR Teleworking Program policy](#), requirements outlined in this policy, and applicable Division-level policies when business needs can be met by employees performing job duties in an alternate work location. It is also recognized that DAC, as a public employer, has a special obligation to ensure that employees and resources are being used efficiently and productively.
- B. Telework is not a universal employee benefit or entitlement. Not all employees within a given classification may be granted telework status. The decision whether to allow a position to telework is solely within management's discretion. As such, this opportunity may be revoked at the discretion of management at any time. Approval or termination of a telework arrangement by management is not grievable unless the basis of the grievance is consistent with a grievable issue identified in the [OSHR Employee Grievance policy](#).
- C. Positions at or above the assistant director level, as well as equivalent positions of the same rank/role, are not eligible for recurring telework schedules. However, these positions are permitted to engage in occasional or sporadic teleworking.
- D. Employees are still expected to follow all applicable State, DAC Department, or Division-level policies at their alternate work location.
- E. In addition to the requirements described in this policy, Division Heads or their designees may establish Division-level telework plans to address business requirements specific to their Division. Division-level telework plans shall be submitted to the DAC Office of Policy and Strategic Planning and at a minimum address the following topics:
1. Criteria for positions that are designated for full-time or part-time telework;
  2. Criteria for selecting employees who are eligible to engage in teleworking; and
  3. Procedures for mail management.

- F. Supervisors should take into consideration employee performance when determining whether an employee will be approved for telework. If an employee has received a performance rating of “does not meet expectations” on any goal or value on their most recent performance evaluation they are not eligible for teleworking.
- G. Supervisors may approve telework that is regular and recurring on a scheduled basis or as needed on an occasional basis, such as in the event of adverse weather conditions.
- H. Employees granted approval for teleworking two to four days per week are not permitted to telework on both Monday and Friday within the same week.
- I. If the duty station closes due to an emergency, including adverse weather conditions, employees who have been approved for telework are expected to continue to telework if their alternate work location is operational.
- J. An employee’s current salary and benefits will not change when they are teleworking.
- K. Alternate Work Location Requirements
  - 1. Employees who have been approved to telework shall ensure their alternate work location is free from personal or professional obligations outside of their job duties during normal business hours.
  - 2. Employees shall not hold in-person work related meetings at the alternate work location. Employees may participate in conference calls and web-meeting activities.
- L. Time spent in telework status must be accounted for and reported in the same manner as if the employee reported for work at their duty station, which includes abiding by all established leave and overtime policies. The total number of hours the employee is expected to work shall not change and the employee should adhere to their normal working hours. Employees may work overtime only when required and approved in advance by their supervisor.
- M. Management reserves the right to require the employee to report to their duty station on scheduled telework days. Reasonable advance notice should be provided to the employee when possible. However, the employee may be required to report to their duty station at any time during the employee’s work schedule as business needs dictate.
- N. DAC liability for job-related incidents or accidents will continue to exist during the employee’s approved telework schedule. In the event of a job-related incident or accident during telework hours, the employee shall immediately report the incident or accident to their supervisor. Any incident or accident will be investigated in the same manner as if it occurred at the employee’s duty station. DAC is not responsible for non-work related injuries to an employee at the alternate work location. DAC is not responsible for any injury to any non-employee at the alternate work location.

O. Employment Separation

1. If approved by their supervisor, an employee may telework on their last day of employment before separation from DAC. For benefits pay out purposes, this is the equivalent of reporting to the duty station.
2. Employees shall coordinate with their supervisor the return of any DAC-owned equipment to the duty station.
3. Employees may be responsible for the replacement cost for any DAC-owned equipment which is not returned upon separation from DAC.

P. Supplies and Equipment

1. Divisions shall provide to employees who are approved to telework standard office supplies necessary for the employee to perform their job. Employees' out of pocket expenses for office supplies available at their duty station will be not reimbursed.
2. Employees will be responsible for providing office furniture at the alternate work location and ensuring it meets ergonomic requirements as described in the Alternate Work Location Safety Attestation form.
3. Employees will be provided with a DAC-owned laptop computer based upon equipment availability.
4. Employees may be provided with a DAC-owned printer based upon job duty requirements and equipment availability. Employees who are teleworking also have the option to print documents at their duty station. Employees shall not be reimbursed for expenses associated with using a personal printer.
5. The following conditions shall apply to the use of supplies, organization records, computers, and other DAC-owned equipment:
  - a) The same standards of use apply to DAC-owned equipment at the alternate work location as at the employee's duty station;
  - b) Products, documents, records used and/or developed while teleworking shall remain the property of DAC and are subject to State and DAC policies regarding confidentiality and records retention requirements; and
  - c) Products, documents, and records that are used, developed, or revised while teleworking must be copied or restored to the DAC computer network.
6. Any equipment provided to the employee by DAC while teleworking remains the property of DAC. Non-employees are not authorized to use any DAC-owned equipment. The employee is responsible for any expense related to repair and replacement of DAC equipment as a direct result of the employee's misuse or abuse of any DAC equipment.

7. Maintenance, repair, and replacement of DAC-owned equipment issued to teleworking employees is the responsibility of DAC. In the event of equipment malfunction, the employee must notify their supervisor as soon as possible.
8. Employees are required to maintain their own internet service provider and to provide their own telephone services unless a DAC-owned cellphone is issued to the employee or the employee has remote access to their office telephone using a secure DAC-approved communication system.

Q. Information Security

1. Employees must have written authorization from their supervisor prior to working on confidential information at their alternate work location.
2. Confidential information that is stored at the alternate work location must be secured in accordance with applicable standards. This may include password protecting electronic information and securing physical information in locked offices, cabinets, or drawers.

V. ROLES AND RESPONSIBILITIES

A. Division Heads or Designee(s)

1. Identify at least one Telework Coordinator for their respective Division.
2. Determine if their Division will allow out-of-state telework arrangements.
3. Ensure out-of-state telework assessments are completed prior to approving out-of-state telework arrangements, as applicable.

B. DAC Central Human Resources (HR)

1. Provides guidance to Divisions on developing additional telework policies and procedures for their respective employees as requested.
2. Provides OSHR-developed telework training to all DAC employees.
3. Reports telework activities for the previous calendar year to OSHR annually in accordance with the [OSHR Teleworking Program policy](#).
4. Consults with the DAC General Counsel's Office (GCO) and the DAC Chief Financial Officer to develop an assessment process for determining the impact to the Department and/or Divisions before approving out-of-state telework arrangements.

C. Employees

1. Submit their telework request to their immediate supervisor.
2. Inform their supervisor promptly whenever problems arise which adversely affect their ability to perform work at their alternate work location.
3. Maintain a designated alternate work location that is conducive to job performance, safe, and free from distractions. The workspace must meet the standards in the Alternate Work Location Safety Attestation form.
4. Notify their supervisor and submits a new Alternate Work Location Safety Attestation form within 15 days if their alternate work location changes.
5. Maintain responsibility for any individual tax implications, homeowner's insurance, and incidental residential utility costs associated with teleworking in an alternate work location.

D. Supervisors

1. Receive telework requests from employees and reviews them in compliance with this policy. Telework Agreements and Alternate Work Location Safety Attestation forms shall be reviewed at least on an annual basis during the performance management evaluation cycle.
2. Develop clear performance expectations and measures before entering into a telework agreement with an employee to establish objective parameters for evaluating the quantity and/or quality of work.
3. Maintain regular contact and communication with their employees who telework.
4. Document and review with their employees the reasons for allowing or not allowing them to telework.
5. Ensure employees at the agency worksite are not assigned extra responsibilities that would typically be carried out by teleworking employees.
6. Ensure sufficient staffing coverage at an agency worksite when employees engage in telework.

E. Telework Coordinators

1. Maintain teleworking agreements for their respective Division or Section's employees and provide information to DAC Central HR on the status of such agreements on an annual basis.
2. Collect and report telework-related information on behalf of their respective Division or Section as requested by DAC Central HR.



VI. PROCEDURES

A. Telework Approval

1. Employees shall submit in writing a request to their supervisor to be considered for teleworking.
2. The employee and their supervisor shall complete the Telework Agreement form.
3. Upon completion of the Telework Agreement form and with approval from their supervisor, the employee shall complete the Alternate Work Location Safety Attestation form and submit it for review to their supervisor. The Telework Agreement form must be signed by both the employee and their supervisor.
4. If the immediate supervisor approves the employee to telework, the Alternate Work Location Safety Attestation and Telework Agreement forms shall be submitted to the next level of management for review.
5. If approved by the next level of management, all forms shall then be submitted to the Division or Section's human resources office for inclusion in the employee's personnel file.
6. If the employee changes positions or reporting relationships, any previously approved telework agreement shall be voided and a new request for telework approval shall be submitted in accordance with this section.

B. Telework Agreement Termination

1. The termination of previously approved telework agreements shall be communicated in writing by the supervisor to their employee.
2. Upon termination of the telework agreement, all DAC-owned equipment previously assigned to the employee's alternate work location shall be returned by the employee to DAC in working order.
3. Employees may be responsible for the replacement cost for any DAC-owned equipment which is not returned upon termination of the telework agreement.

VII. REFERENCES

- A. [NC OSHR Teleworking Program Policy](#)



**Policy Name: Telework**

Policy Number: DAC-HR-700-02  
Division: Administration  
Section/Office: Human Resources  
Originally Issued: April 19, 2021  
Supersedes: September 9, 2021  
Effective: January 1, 2023

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I. Alternate Work Location Requirements

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J. Time spent in telework status must be accounted for and reported in the same manner as if the employee reported for work at their duty station, which includes abiding by all established leave and overtime policies. The total number of hours the employee is expected to work shall not change and the employee should adhere to their normal working hours. Employees may work overtime only when required and approved in advance by their supervisor.

K. Management reserves the right to require the employee to report to their duty station on scheduled telework days. Reasonable advance notice should be provided to the employee when possible. However, the employee may be required to report to their duty station at any time during the employee's work schedule as business needs dictate.

L. DAC liability for job-related incidents or accidents will continue to exist during the employee's approved telework schedule. In the event of a job-related incident or accident during telework hours, the employee shall immediately report the incident or accident to their supervisor. Any incident or accident will be investigated in the same manner as if it occurred at the employee's duty station. DAC is not responsible for non-work related injuries to an employee at the alternate work location. DAC is not responsible for any injury to any non-employee at the alternate work location.

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2. Employees will be responsible for providing office furniture at the alternate work location and ensuring it meets ergonomic requirements as described in the Alternate Work Location

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Safety Attestation form.

3. Employees will be provided with a DAC-owned laptop computer based upon equipment availability.
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    - b) Products, documents, records used and/or developed while teleworking shall remain the property of DAC and are subject to State and DAC policies regarding confidentiality and records retention requirements; and
    - c) Products, documents, and records that are used, developed, or revised while teleworking must be copied or restored to the DAC computer network.
  6. Any equipment provided to the employee by DAC while teleworking remains the property of DAC. Non-employees are not authorized to use any DAC-owned equipment. The employee is responsible for any expense related to repair and replacement of DAC equipment as a direct result of the employee's misuse or abuse of any DAC equipment.
  7. Maintenance, repair, and replacement of DAC-owned equipment issued to teleworking employees is the responsibility of DAC. In the event of equipment malfunction, the employee must notify their supervisor as soon as possible.
  8. Employees are required to maintain their own internet service provider and to provide their own telephone services unless a DAC-owned cellphone is issued to the employee or the employee has remote access to their office telephone using a secure DAC-approved communication system.
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## V. ROLES AND RESPONSIBILITIES

### A. Division Heads or Designee(s)

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4. Notify their supervisor and submits a new Alternate Work Location Safety Attestation form within 15 days if their alternate work location changes.
5. Maintain responsibility for any individual tax implications, homeowner's insurance, and incidental residential utility costs associated with teleworking in an alternate work location.

### D. Supervisors

1. Receive telework requests from employees and reviews them in compliance with this policy. Telework Agreements and Alternate Work Location Safety Attestation forms shall be

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reviewed at least on an annual basis during the performance management evaluation cycle.

2. Develop clear performance expectations and measures before entering into a telework agreement with an employee to establish objective parameters for evaluating the quantity and/or quality of work.
3. Maintain regular contact and communication with their employees who telework.
4. Document and review with their employees the reasons for allowing or not allowing them to telework.
5. Ensure employees at the duty station do not incur additional duties routinely performed by teleworking employees.

E. Telework Coordinators

1. Maintain teleworking agreements for their respective Division or Section's employees and provide information to DAC Central HR on the status of such agreements on an annual basis.
2. Collect and report telework-related information on behalf of their respective Division or Section as requested by DAC Central HR.

VI. PROCEDURES

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4. If the immediate supervisor approves the employee to telework, the Alternate Work Location Safety Attestation and Telework Agreement forms shall be submitted to the next level of management for review.
5. If approved by the next level of management, all forms shall then be submitted to the Division or Section's human resources office for inclusion in the employee's personnel file.
6. If the employee changes positions or reporting relationships, any previously approved telework agreement shall be voided and a new request for telework approval shall be submitted in accordance with this section.



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B. Telework Agreement Termination

1. The termination of previously approved telework agreements shall be communicated in writing by the supervisor to their employee.
2. Upon termination of the telework agreement, all DAC-owned equipment previously assigned to the employee's alternate work location shall be returned by the employee to DAC in working order.
3. Employees may be responsible for the replacement cost for any DAC-owned equipment which is not returned upon termination of the telework agreement.

VII. REFERENCES

- A. NC OSHR Teleworking Program Policy

## NC DAC Telework Data as of March 2024

Division	Internal Dashboard	Telework Status				Total DAC Employees
		Telework FT In State	Telework FT Out of State	Telework PT In State	Telework PT Out of State	
<b>Administration</b>	Administration	0	0	0	0	3
	Chief Financial Officer	3	0	59	0	87
	Combined Records	0	0	15	0	28
	Human Resources	14	0	63	0	138
	Internal Audit	2	0	0	0	16
	Post-Release Supervision and Parole Commission	0	1	9	0	29
	Workforce Management	45	0	20	0	124
	<b>Administration Total</b>	<b>64</b>	<b>1</b>	<b>166</b>	<b>0</b>	<b>425</b>
<b>Chief of Staff</b>	Chief of Staff	0	0	2	0	3
	Communications	0	0	9	0	12
	Internal Affairs/Intel Ops	4	0	18	0	97
	Legislative Affairs	0	0	0	0	2
	Professional Standards	2	0	7	0	17
	Strategy, Innovation, & Analysis	0	0	3	0	8
	<b>Chief of Staff Total</b>	<b>6</b>	<b>0</b>	<b>39</b>	<b>0</b>	<b>139</b>
<b>General Counsel</b>	General Counsel	2	0	9	0	18
	Governor's Clemency Office	0	0	0	0	2
	Inmate Grievance Resolution	1	0	6	0	7
	<b>General Counsel Total</b>	<b>3</b>	<b>0</b>	<b>15</b>	<b>0</b>	<b>27</b>
<b>Operations</b>	Community Supervision	0	0	1	0	11
	Community Supervision	0	0	0	0	3
	Community Supervision - Administrative Services	0	0	8	0	12
	Community Supervision - Judicial Division 1	0	0	0	0	559
	Community Supervision - Judicial Division 2	2	0	0	0	616
	Community Supervision - Judicial Division 3	0	0	4	0	631
	Community Supervision - Judicial Division 4	1	0	0	0	498
	Community Supervision - Program Services	1	0	8	0	33
	Correction Enterprise	1	1	3	0	245
	Institutions - Administrative Services	2	0	14	0	30
	Institutions - Central Region	6	1	10	1	2,735
	Institutions - Eastern Region	0	0	2	0	2,523
	Institutions - Prison Operations	1	0	23	0	97
	Institutions - South Central Region	0	0	2	0	2,439
	Institutions - Western Region	3	0	2	0	2,140
	Operations	0	0	2	0	10
	<b>Operations Total</b>	<b>17</b>	<b>2</b>	<b>79</b>	<b>1</b>	<b>12,582</b>
<b>Rehabilitative/Correctional Services</b>	Comp. Health Services	15	0	43	0	390
	Education Services	1	0	3	0	13
	Rehabilitation/Reentry	5	0	12	0	18
	Rehabilitative/Correctional Services	0	0	2	0	12
	Rehabilitative/Reentry	0	0	12	0	37

	Support Services	0	0	22	0	272
<b>Rehabilitative/Correctional Services Total</b>		<b>21</b>	<b>0</b>	<b>94</b>	<b>0</b>	<b>742</b>
<b>Secretary's Office</b>	Secretary's Office	0	0	0	0	3
<b>Secretary's Office Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>
<b>Grand Total</b>		<b>111</b>	<b>3</b>	<b>394</b>	<b>1</b>	<b>13,918</b>